



May 12, 2020

The Congress Companies
Attn: Mr. William Nicholson
2 Bourbon Street
Peabody, MA 01960

Dear Bill,

In the Healthcare and Senior Living construction market, the proposition of carrying out such specialized construction projects is certainly a challenge. We appreciate our experience with Congress, over the last several years, in meeting those challenges.

While delivering at a market price, we enjoyed and respected our experience with your teams, running well-managed jobs, and most importantly, accepting ownership and responsibility to deliver a quality product and quality construction management techniques.

It is clear to us that Congress understands Healthcare and Senior Living development and construction, and is committed to delivering a finished product that meets the needs of the healthcare provider, which is a rare perspective in this industry.

Our experience with Congress on Skilled Nursing as well as Assisted Living projects in New York, Connecticut and Massachusetts was superb. Most recently in New York, Josh Roccapriore and Tim Corsetti exemplified the professionalism and hard work that we expect on our projects, which was consistent with our experience with Congress in the MA and CT projects we also worked on together. We look forward to future collaborations with Congress and Marx|Okubo.

Sincerely,

Marx|Okubo Associates, Inc.

Stephen R. D'Arcy, P.E.
Vice President

cc: Matthew O'Brien